



Personal Profile

A Senior Planning and Scheduling Expert, who has full project lifecycle experience from business case and feasibility planning through to post completion claims resolution and commercial closeout.

Has led planning and delivery teams for several large projects as well as acting as a senior project management advisor to clients. Has prepared multiple commercial reports and EOT assessments. Has acted as a programming specialist and independent Expert Witness for commercial arbitrations. Has also led delay recovery programming exercises, including re-tendering and developing and implementing critical project recovery measures.

Has worked in several industry sectors, including mining, construction, transportation, I.T. and financial services, with a strong, results driven track record.

Is experienced up to Project Director level, planning and delivering complex multidisciplinary, multivendor programmes of work. Notable experience includes projects such as Channel Tunnel, Jubilee Line Extension, Hong Kong International Airport, London Stock Exchange Central Counterparty etc.



Qualifications / Affiliations

- Bachelor of Engineering (Hons) Mining Engineering, University of Newcastle Upon Tyne, UK
- Member of the Project Management Institute
- Member of the Association for Project Management (MAPM)
- Certified Trainer ISO 31000: Risk Management

Key Experience

- Contractual strategy, tendering, negotiations, commercial management and claims
- Advance Risk Management Techniques
- Quantitative Risk Analysis
- Change Management
- Financial Modelling
- Process Engineering
- Project Controls & Programming / Programming Expert
- Project Management
- Systems Analysis
- Business cases
- IT Development & Operations
- Financial feasibility studies and evaluation



Employment History

Current

The Contracts Group Limited Director

Steve provides our clients with a wide range of planning, scheduling, programming, risk management and project management consultancy services, including provision of expert programming services. Appointments have included:-

- Expert witness (Programming) for HK Government in an arbitration against contractor on a major civil engineering project.
- Expert witness (Programming) for a subcontractor in an arbitration.
- Business case planning for a new public sports facility.
- Development of Advanced NEC3 training courses for clients.
- Project Management Services for a contractor's cost management software rollout.
- Pre-operational planning for a major leisure and cultural venue
- Expert witness (Programming) for a Contractor v. a Residential Management Company on a building project.

HK Government v Contractor

2016 – Current

Scope of services still to be defined.

Main Contractor v Developer

2016 – Current

Expert Witness – Programming (early stage in Arbitration)

Subcontractor v Sub-Subcontractor

2015 – Current

Expert Witness - Programming (High Court)

Preparing as built programmes, Expert Witness Report and Joint Experts Report.

HK Government v Main Contractor

2014 – Current

Expert Witness – Programming (Arbitration)

Services include independently assessing programme evidence for EOT entitlement and costs of both main claim and counter claim. Preparing as built programmes, Expert Witness reports, culpability delay analysis reports and Joint Experts Report.

1st phase of the case required delivery of oral evidence before the Arbitrator.



Ocean Park, Waterpark Expansion, Hong Kong
2013

Programming

Developed post tender design, construction and procurement programmes for a major theme park development and ongoing progress monitoring and update role.

Cross Border Railway Line Terminal Building, Hong Kong
2013

Delay Recovery Programming

Analysed and developed a delay recovery programme for an international 15 platform railway station development. Services included reviewing existing Civil and M&E programmes and identifying revised construction sequences, site constraint workarounds and recommended new progress targets and project control methods.

Ferroalloy Smelter Project, Malaysia
2012 - 2013

Independent Programme Review

Acted as Independent Technical Engineer on behalf of a syndicate of funding Banks, reviewing construction, procurement and delivery programmes both prior to funding agreement and an ongoing monthly monitoring basis. Services included reviewing and advising lenders on current project progress and analysing programme implications of outstanding claims and delays.

Special emphasis on monitoring the performance of China based suppliers and their delivery of pre-fabricated foundry components.

Wong Chuk Hang Depot Works, Hong Kong
2012 - 2013

Claims Programming

Prepared several delay claims and supporting programme documentation for a Foundations subcontractor. The claims regarded EOT, loss of productivity and opportunity cost compensation. Services included delay claim analysis, preparing claims documentation and advising client on commercial negotiations and claims strategy.

Galaxy Macau Casino Phase II
2012 - 2013

Claims Programming



Prepared several delay claims and supporting programme documentation for a Foundations contractor, with regard to the knock on delays accruing from late and piecemeal site handovers and substantial design variations. Services included delay claim analysis, preparation of time sliced programmes, calculations of EOT entitlement and claims strategy advice.

Blackpoint Gas Receiving Station, Hong Kong
2012
Delay Recovery Programming

Troubleshooting and delay analysis of critical Singapore and China based supply chains. Services included reviewing production and delivery schedules, including development of suppliers' delay recovery programmes and negotiating with suppliers on re-establishing credible monitoring and forecasting processes.

Inter-Island Link, New Zealand
2012
Claims Programming

Advised Main contractor and their legal team on the programming aspects of defending a major civil contractor's claim. Services included discovery and compilation of as-built history, delay claims analysis for both contractual and claimed EOT entitlements and assessment of likelihood of winning financial settlement against claimed sums.

Leighton - Philippines Pavement Claim North Luzon Express Way
2010
Claims Programming

Assisted the main contractors Engineering Expert Witness in a commercial arbitration. Services included assessing sub-contractors evidence regarding EOT claim and entitlement for input into the preliminary Expert Witness report. Also preparation and advice on time sliced programmes and summary of conclusions.

Tseun Wan Drainage Tunnel
2010
Claims Programming

Assisted the Hong Kong Government's Engineering Expert Witness in a commercial arbitration. Services included assessing as built history, preparing delay claim analysis programmes and calculating EOT entitlements for both time and cost. Drafted relevant programme sections of the Expert Witness report.



Intercontinental Hotel HK Refurbishment

2009

Expert Witness - Programming

Appointed as the Hotel's Programme Expert Witness for a Main contractors claim subject to commercial arbitration. Services included independently assessing programme evidence for EOT entitlement and costs of both main claim and counter claim. Prepared as built programmes, Expert Witness report and Joint Experts Report. Dispute settled before reaching formal evidence giving stage.

Sunley Engineering v Hong Kong Housing Authority

2007 - 2010

Claims Programming]

Assisted the Authority's appointed Engineering Expert Witness in a commercial arbitration. Services included delay claim analysis through independently developing and assessing as-built history, calculating EOT entitlements for both time and cost and negotiations with opposing programming expert. Assisted in drafting the Expert Witness report.

Acquisition of Hsin Chong Construction Ltd

2007

Programme Due Diligence

Technical due diligence for the takeover by Mission Hills of HKEXC listed Hsin Chong Construction Ltd. Services included review of ongoing project programmes and claim delay analysis to assess likelihood of winning financial settlement against expected claims sums.

LCH.Clearnet

1999 - 2004

Project Management/ Programming

Led the Project Management and Planning function for all Clearing and Central Counterparty Risk Management developments in the London capital markets. Customers included stock exchanges, futures exchanges, commodity exchanges and OTC dealers.

Duties included planning, and delivery of multi stakeholder business and technology projects to tight deadlines and with mission critical functionality.

Grew the team from 4 to 20 project managers, leading 400+ professional project staff.

Led the Integration Programme Office planning and managing the merger of London Clearing House Ltd and Clearnet S.A.



Hong Kong International Airport
1993 - 1998
Programming/ Claims Programming]

Developed and led the Project Master Programme team, covering all design, construction, fit out and operational readiness activities. Progress monitoring included coordinating 150 concurrent contracts, resolving interdependent progress issues and ensuring resources and handovers between contracts were aligned with contractual dates and obligations.

Led the delay recovery and contingency programming for the critical major systems projects.

Undertook evaluation of tender programmes for methodology and contractual compliance.

Evaluated delay claims for EOT entitlement, prepared as-built history's and time sliced programmes and undertook claim negotiations with Civil and Systems contractors.

Jubilee Line Extension Project
1991 - 1992
Programming

Developed and led the employers Project Master Programme team, covering all design, construction, fit out and operational readiness activities.

Undertook commercial negotiations and evaluated tender programmes for methodology and contractual compliance.

Bank Station – Docklands Light Railway Interchange
1990
Programming

Developed the initial employers programme for this underground system interchange.

Channel Tunnel
1987 - 1990
Programming

Developed in-house Artemis 2000/7000/9000 based planning and tracking systems for tunnel lining materials progress tracking/forecasting and factory production call offs. Planned waterlogged TBM recovery and refurbishment programme and developed detailed works programmes for hand tunnelled cross passages and machine driven access adits.